ONE-TIME STARTUP COSTS	**Associated Organization** (list which organization the start up costs pertain to, if they pertain to all partners write "All")	**Associated Site** (not necessary if Organization listed in column B only has one site)	**Type of Start-Up Cost** (e.g., Clinical Space Related, Furniture, IT, Technology, etc.)	TOTAL
TOTAL ONE-TIME STARTUP COSTS				**$0**

INSTRUCTIONS

Enter ONE-TIME START-UP COST details in the provided table, including the associated organization site and a brief description of each type of cost (e.g., Clinical Space Related such as reconfiguring existing space for clinical use/minor leasehold improvements such as plumbing, electrical, etc., or Non-Space Related such as Furniture and Fixtures, IT and Technology, etc.). Please ensure that only one type of start up cost is included per line item, and that costs are broken out by site (i.e., do not combine multiple cost types or sites in a single line). If additional rows are required on this sheet, please contact "primarycareexpansion@ontariohealth.ca". Please note that initial start up costs will be reviewed, and the final approved amount will be reallocated from projected 2027/28 surplus funds, in accordance with the Ministry space related direction, BPS Procurement Directive, FHT and NPLC TPAs, CHC MSAA procurement provisions, and the Community Financial Policy (CFP).

HOW WILL THE ONE-TIME START-UP COSTS BE FUNDED?

All one-time start-up costs must be actualized from the projected surplus funds generated during the 2027/28 fiscal year. Specifically, these costs will be reallocated from any projected surplus within the Human Health Resources (HHR) allocation and/or the Operational Overhead budget for 2027/28. Any such reallocation remains subject to review and final approval by OH and/or MOH and must adhere to the requirements outlined on current clinical space-related direction, policies, agreements, and the Community Financial Policy (CFP).

Please consider the time and resources required to complete space-related procurement processes when planning project timelines and implementation activities.

IPCTs considering the use of physician funding for start-up costs are required to consult with their Ontario Health regional representative(s) before proceeding to ensure alignment with applicable funding and approval requirements. If you require further information, please contact your regional representative and copy ***primarycareexpansion@ontariohealth.ca***

- ☐ HHR surplus
- ☐ Operational overhead surplus